



Joint Interoperability for SSCs and Beyond

Presentation to MORS, 2 Febuary 2000

by

Harry Rothmann

Dynamics Research Corporation





Outline

- Introduction - What is Joint Interoperability (J)
- Current State - Where are we in JI?
- The Way Ahead - How do we improve JI?



Joint Interoperability

- JI is “the ability of systems, units or forces to provide services to and accept services from other systems, units or forces and to use the services exchanged to enable them to operate effectively together.”



Joint Interoperability & Joint Integration

- JI is “the ability of systems, units or forces to provide services to and accept services from other systems, units or forces and to use the services exchanged to enable them to operate effectively together.”
- Joint Integration is “a collection of activities whose purpose is the synergistic blending of doctrine, organization, training, material, leadership and personnel from the different Military Services to improve interoperability and enhance joint capabilities.”



Current State: Directives, Guidelines and

- DoD Directives 4630.5 and 4630.8 and CJCS Instruction 6210.1 establish goals, objectives and standards
- Joint Training System (JTS) establishes the need for JI training
- Unified Command Plan (UCP) specifies that Joint Forces Command is responsible for Joint Integration
- Universal Joint Task List (UJTL) establishes JI tasks and standards



Current State: Directives, Guidelines and Standards

- DoD Directives 4630.5 and 4630.8 and CJCS Instruction 6210.1 establish goals, objectives and standards **but solely focused on C4I systems**
- Joint Training System (JTS) establishes the need for JI training **but states that the Services are responsible for that training**
- Unified Command Plan (UCP) specifies that Joint Forces Command is responsible for Joint Integration **but that responsibility has not been entirely and there are no standards to be measured**
- Universal Joint Task List establishes JI tasks and standards **but it is new and has few performance**



Current State: Operational Lessons Learned - Somalia

- Difficulty of forming a JTF - lack of knowledge on joint doctrine/procedures and JOPES
- Service differences in unit codes led to confusion on location and status of units and supplies
- No joint tracking and estimates for logistics
- HROs must be formally part of the planning and coordinating activities
- C4I systems and procedures were incompatible



Current State: Operational Lessons Learned - Kosovo

- Doctrinal and communications differences between Army and Air Force
- Incomplete intelligence preparation of the battlefield (IPB)
- Lack of common tactical picture
- Lack of coalition interoperability and release



Current State: Exercises and Training visits

- Components train to core competencies
- Lack of focus on JI training
- Difficulties in scheduling interoperability training
- Battlestaff training too focused on component MTW (war plans) requirements
- Interagency interoperability a major problem
- Joint IPB development and sharing are a major challenge to joint force integration
- Lack of real JI training has created gross deficiencies in JTAMD, Joint interdiction operations, joint force planning, coordination and execution



Current State:FO/GO JTAMD Workshop and JI Assessments

- Current JI shortfalls is a “decisive readiness issue that should receive increased visibility at the highest levels”
- “Quantifiable measures are lacking to assess the impact of joint interoperability deficiencies, particularly when service-centric standards may be inadequate”
- No standard methodology for reporting critical JI shortfalls exists
- “Service stovepipe approaches to systems development led to Services producing the same or similar capabilities that are incompatible”



The Way Ahead: UCP 99

- USACOM to JFCOM evolution
- UCP 99 strengthens JFCOM
 - Extends training role to JTF HQ staffs and JT functional component commanders and staff
 - Clarifies role and specifies responsibility to conduct interoperability training of assigned forces
 - Encourages the linking of training to readiness reporting



The Way Ahead: JFCOM Initiatives

- Directed Components to develop performance measures and criteria for UJTL JI tasks
- Will report JI status to JMRR
- Expanding assessment of JI status from JTAMD joint fires
- Examining and developing an Interoperability Campaign Plan



The Way Ahead: OSD Initiatives

- Direction for JI training focus (Draft DPG)
- Direction for developing a Joint Interoperability Training Center (Draft DPG)
- Research feasibility of standing JTFs (Study)
- Research methodology for linking UJTL to readiness assessment and reporting (Study)



Summary

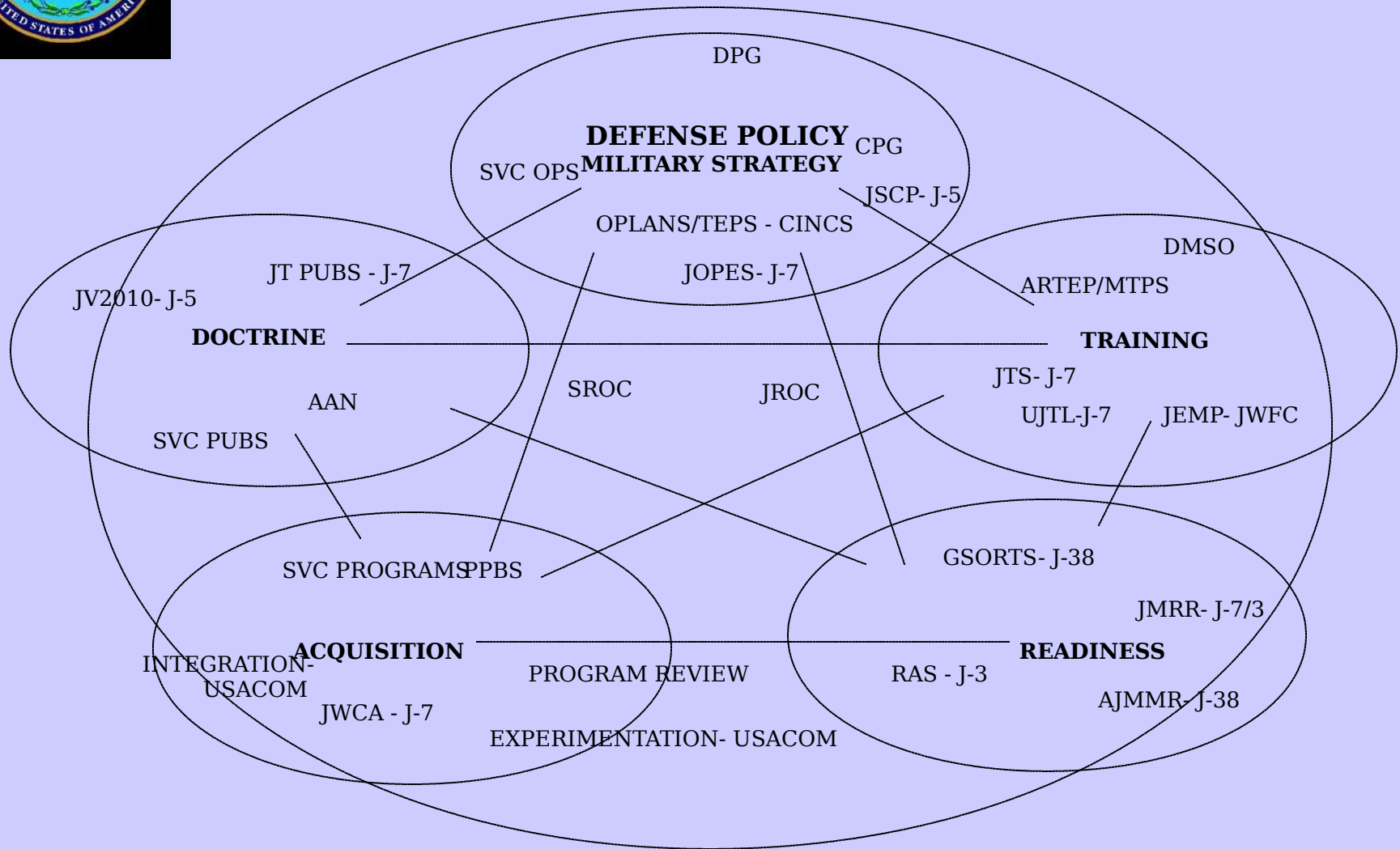
- Directives, guidelines and standards need to focus beyond systems
- Current state of JI in both SSC and beyond poor
- There are a number of excellent initiatives to improve JI
- JI will be a DPG and POM issue this year; and most probably an issue in the next QDR



Backups

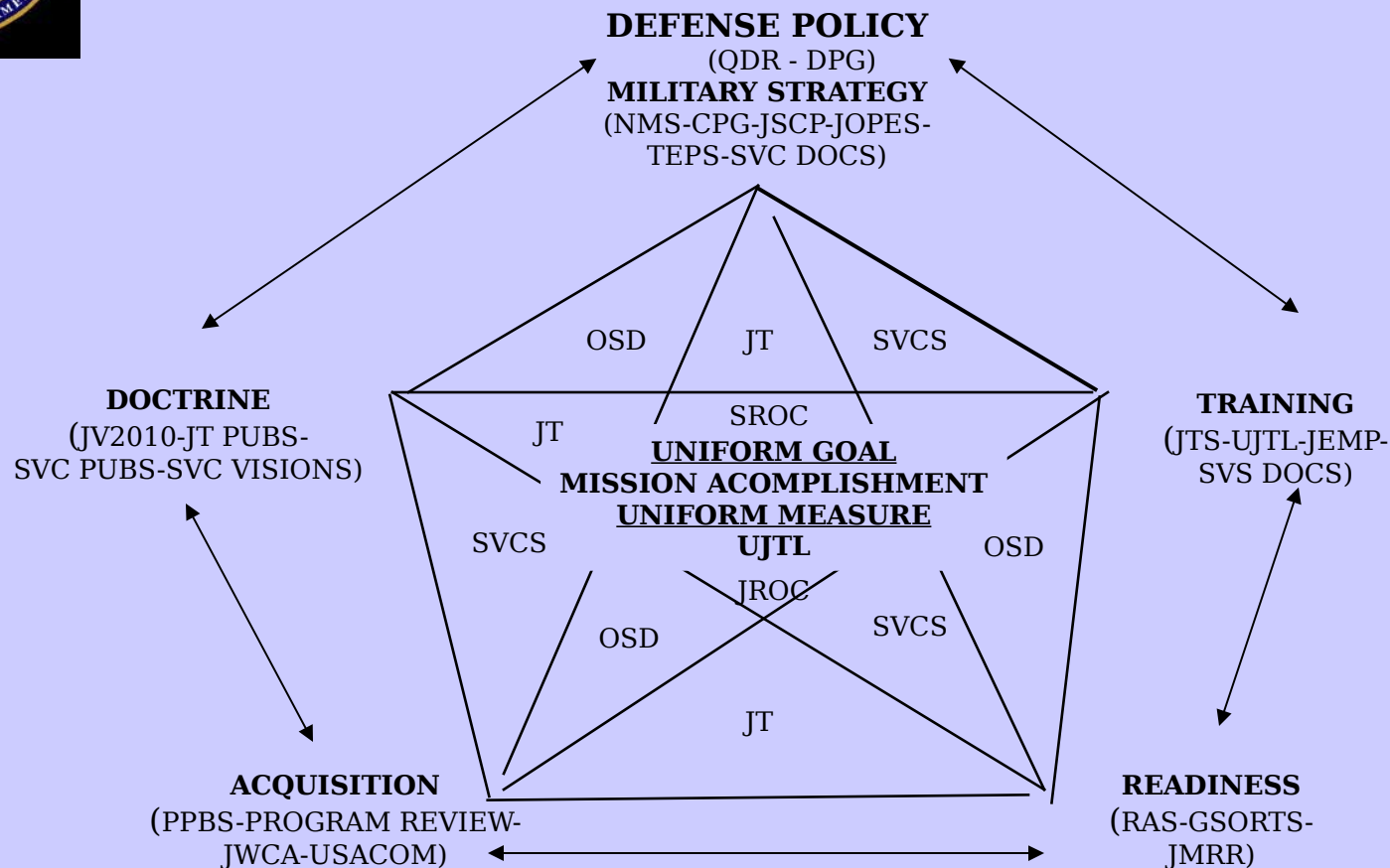


The Way It Appears to Be





The Way It Should Be

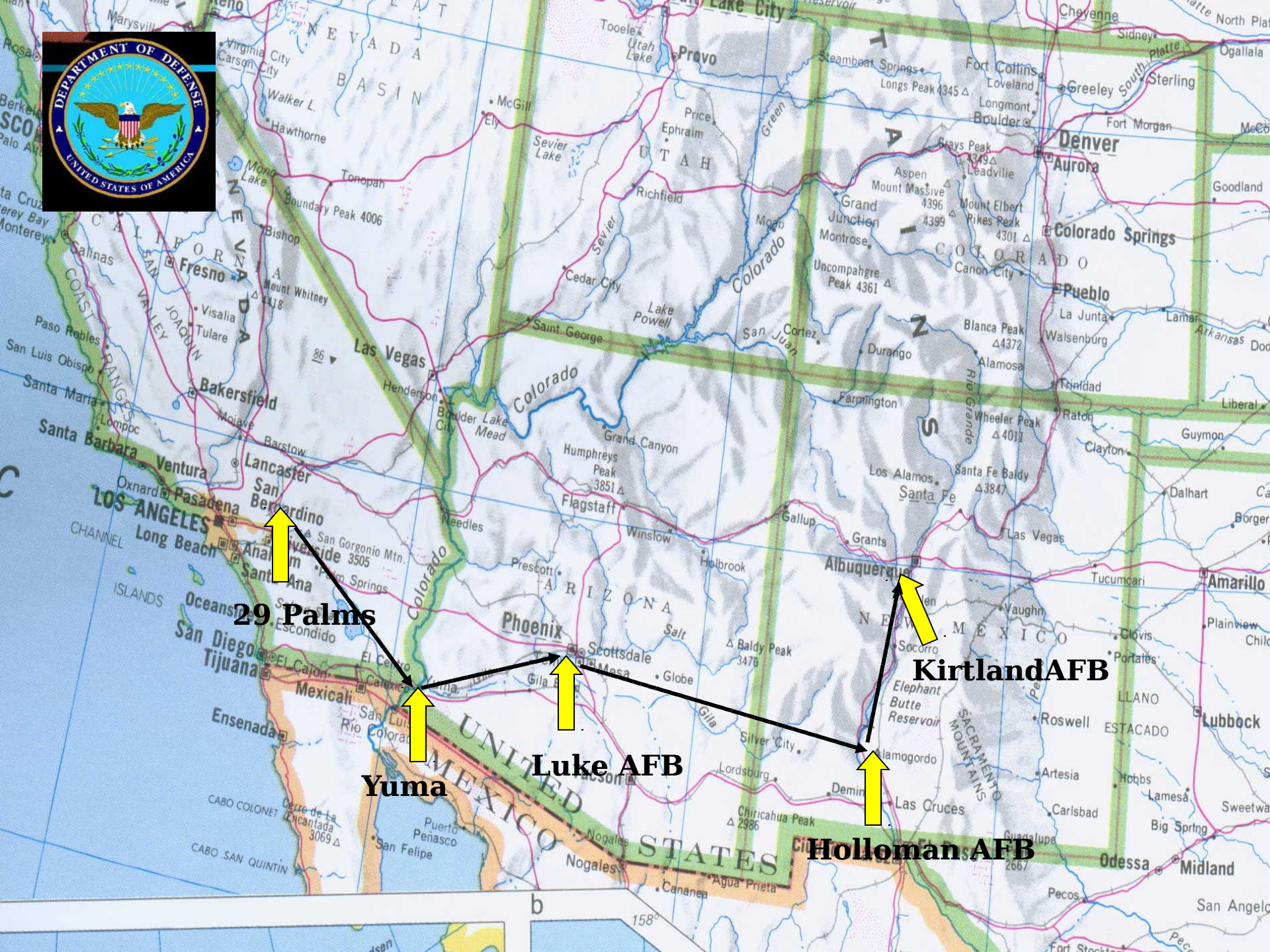




Warrior Prep Ctr

EUCOM Hqs

CMTC



29 Palms

Yuma

Luke AFB

Kirtland AFB

Holloman AFB

